A Center of **Excellence in Public Policy**

BIPP

Policy for Present, Gains for Posterity
Reducing Deficit, Producing Results

The Shahid Javed Burki Institute of Public Policy at Netsol

www.sjbipp.org

WHO WE ARE

The Shahid Javed Burki Institute of Public Policy at NetSol (BIPP) is an independent, not for profit institution which aims at: promoting rights and evidence based, citizens-people-centered inclusive policy making; filling the institutional void; professionalizing the key public policy areas; and, serving as a knowledge hub for policy analysis, development and implementation. The public policy and planning processes in Pakistan have been characterized generally by huge rationality deficit primarily owing to the institutional fragmentation, a lack of serious analytical work, exclusivity and weak systemic nexus between education, research and policy formulation.

BIPP endeavors to minimize this rationality deficit and produce policy solutions for tangible welfare gains for the citizenry. Its Board of Directors include eminent experts, economists, academia and development practitioners from private, public and non-governmental sectors.



As such, BIPP represents a unique blend of expertise to enrich both upstream policy process and down- stream implementation. The underlying goal of BIPP is not merely analytical input to policy making through research and intense studies but also to collate, generate, share and disseminate knowledge, best practices, models and methodologies for context specific implementation.

Vision

BIPP's vision is to become a Centre of Excellence and knowledge hub for policy analyses and leadership to facilitate robust policy making and implementation and produce leaders capable of transforming the lives of people

WHAT WE BELIEVE IN – OUR MISSION

BIPP's mission is to improve the welfare of the citizenry with particular emphasis on identifying policy measures that will lead to inclusive, people-centered growth with equity, political stability and sustainable development besides fully harnessing the potential for regional and global integration of the country. BIPP primary areas of interest encompass social, economic, environmental and political development and security, trade and foreign policy related issues.

The Institute aims at synergizing the research, education, think tank and knowledge management functions to become a Centre of Excellence in Public Policy.

OUR CORE VALUES

Integrity and commitment, pursuit of excellence, expanding horizons of competence and knowledge, working as a highly motivated and dedicated team constitute our core values. BIPP by way of introspection and reflection seeks to constantly improve its working methods, tools and practices to achieve efficiency and productivity gains. One of our key values is building partnerships, alliances and coalitions with knowledge and research centers to generate and share ideas, use real-world experience and new knowledge, and, act in concert and conjunction with others to influence the policy and decision processes for sustainable human development.



BOARD OF DIRECTORS

Mr. Shahid Javed Burki - Chairman



Mr. Burki is Chairman of SJB Institute of Public Policy at NetSol. He is one of the most prominent social thinkers and economists Pakistan has ever produced. He has been a member of the faculty at Harvard University, USA and served as the Chief economist, Planning and Development Department, Government of the Punjab. He has also served as Finance Minister of Pakistan (1996-97) and has authored many books and research papers on Pakistan. He also writes for general public and his views are regularly published by news media. He has had a long and distinguished career at the World Bank. Mr. Burki joined the World Bank in 1974 as a Senior Economist and went on to serve in several senior positions. He was the (first) Director of the China Department (1987-1994), making him responsible for managing the World Bank's dialogue with the Chinese authorities. He served as the Regional Vice President for Latin America and the Caribbean during 1994-1999. He retired from the World Bank in 1999.

Mr. Shahid Najam – Vice Chairman



Mr. Najam is the Vice Chairman of BIPP and has to his credit four Masters including LLM and MSc. Public Policy form London School of Economics, UK and MSc. Rural Development from Wye College London. He has more than 40 years of experience (17 years with Government of Pakistan and more than 22 years with the UN System) in policy and strategy formulation; development planning an programming; and, implementation of large scale programs for sustainable development. He joined the Pakistan Administrative Services in 1974 and held important assignments including Commissioner Lahore Division (1999-2001), the first Chief Operating Officer, the Punjab Board of Investment and Trade in August 2009 and Deputy Commissioner Sialkot (1985-1988). Mr. Najam worked with the UN system on senior positions including Chief of the Management Support Services covering a network of 133 field Offices (2002-2007), FAO Representative, Iran (2007-2009) and Resident Coordinator/Resident Representative of the UN system in Turkey (2009-2013). He led the formulation and implementation of UN Development Cooperation Strategy for Turkey (2011-2014), a pioneer initiative in the world to reposition UN system in the Middle Income Countries. He also conceived and concretized establishment of the UNDP Istanbul International Centre for Private Sector in Development.

Ms. Jahanara Burki



Mrs. Burki is a graduate of Kinnaird College, Lahore where she studied social sciences. She founded the Shahid Javed and Jahanara Burki Family Foundation in 2005 and took up the position of its President. Using the Foundation's funds, she became actively involved in a number of charitable organizations that focused on aiding educational and health activities in Pakistan. Her Family Foundation made large contributions to The Citizens' Foundation (TCF) and the Shaukat Khanam Cancer Hospitals. She is also assisting the development of a girl's school in Kohat, in the province of Pakhtunkhwa in Pakistan. The school is also being assisted by the World Bank. She expects to use her experience in charitable organizations committed to educating girts from poor families to guide the BIPP in developing its recently launched program from giving scholarship to girls from low-income families.

Mr. Babar Yaqoob - Vice Chairman (Operations)



Mr. Babar Yaqoob Fateh Muhammad is a retired Pakistani civil servant with more than 35 years of experience in policy-making, administration, planning and development, and implementation of programs. He has extensive experience in the public affairs of Pakistan. He also has a unique exposure to intra-federal relationships, processes of democratization, development economics, and the security paradigms of Pakistan. On his last assignment, he served as chairman of the Federal Land Commission of Pakistan (with the status of a Federal Minister), and Chairman of the Negotiations with IPPs Committee. Previously, he served in the BPS-22 grade as the Cabinet Secretary of Pakistan, Chief Secretary Balochistan, and Secretary of Communication. He also served as ECP Secretary and Chief Secretary Gilgit Baltistan. He belongs to the Pakistan Administrative Service. He has been awarded Sitara e Imtiaz (Star of Distinction) by the Government of Pakistan in 2015. He has to his credit a master's in English Literature from the University of Punjab, Lahore, and a master's in Development Administration from the University of Birmingham, UK.

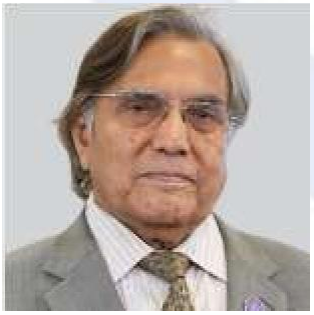
Mr. Ayub Ghauri



Mr. Ayub Ghauri is a seasoned business leader with over 25 years blend of rich experience in marketing, branding, business development, and entrepreneurship. He has worked with well-renowned organizations in the IT, Education, Electronic Media, and Fashion industries of which around 20 years in UK with NETSOL Technologies, Inc. He has efficiently demonstrated an ability to both design and implement marketing strategies including new product launches, brand building and activation, data analytics, public relations and corporate Communications. He played a key role in NetSol strategy formulation and execution by managing teams spanning three continents and regions: the US, UK and Thailand and China. Indeed, he is a technology enthusiast who has been enabling various technology and social startups to launch their business successfully.

Mr. Ghauri holds a Master's degree in Information System from California State University, Northridge and is a certified coach by RCS, Australia. He was also honored with the prestigious Youth Icon Award In recognition of his services for the well-being of the youth especially for guiding and mentoring them to accomplish their work-objectives and for adding value to the entrepreneurial ecosystem

Dr. Mohammad Nizamuddin



Prof. Dr. Mohammad Nizamuddin is currently serving as the Pro-Rector of Superior University, Lahore, and Chairperson of the Board of Directors at KITAAS and The Nizam Trust. With a Master's degree from the University of Chicago and a Ph.D. from the University of Michigan, he has an extensive career in academia and administration. He served as Chairperson of the Punjab Higher Education Commission from 2014 to 2018 and has been Vice Chancellor of the University of Gujrat and Government College Women University Sialkot. Dr. Nizamuddin has also held teaching positions at the University of North Carolina and Columbia University, and had a distinguished career with the United Nations. In recognition of his meritorious services for higher education in Pakistan, he was awarded Sitara-e-Imtiaz in 2014. He has over 45 years of experience in public policy, research, and educational development, with numerous international collaborations and 31 publications to his credit.

Mr. Shahjahan Shaafi Burki



Mr. Shahjahan Shaafi Burki is a strategic communications and corporate development specialist with over a decade of experience across the development, corporate, and consultancy sectors. Currently serving as Corporate Development Lead at MM Pakistan (MMP), he leads initiatives in digital transformation and organizational development and has established MMP's International Business division. Previously, he managed strategic communications, advocacy efforts, and sustainability initiatives at Bayer CropScience (formerly Monsanto). He also directed large-scale communication campaigns for USAID-funded projects, focusing on public awareness and behavioral change. He holds a Bachelor's degree in Economics and International Relations from Wheaton College, and is currently pursuing an Executive MBA from Quantic School of Business and Technology, further strengthening his expertise in strategic planning, leadership, and operational transformation.

➢ ADVISER TO CHAIRMAN

Mr. Tariq Hussain



Mr. Tariq Husain is a former staff member of the World Bank Group where he worked for thirty-five years in senior positions. His last assignment was as Director of the World Bank's Learning and Leadership Centre. He served as Director of the World Bank Resident Mission in Nigeria; and as Chief Economist of the Indus Basin Perspective Planning Project for the Government of Pakistan. After taking early retirement from the Bank in 1999 Mr. Husain worked on Pakistan's development issues poverty; income distribution; sectoral development; public sector reforms; He is Chairman of the Board of Trustees of the Washington based Karachi University Alumni Association which has a substantial scholarship program for Karachi University and its allied institutions. He has published many books and research papers on Science and Sustainability.

➢ HEAD, SCIENCE & TECHNOLOFY CLUSTER

Mr. Rahmat Ullah Gill



Mr. Rahmat Ullah Gill is a seasoned professional with a diverse background in policy research, advocacy, training, and publications in the field of Science and Technology (S&T). With a rich and versatile career spanning several years, he has made significant contributions to technology management, S&T planning, commercialization of S&T projects, and innovation management. His work has been primarily focused on fostering collaboration between academia, industry, and government, leading to the successful implementation of numerous S&T projects under university-industry partnerships.

➢ HEAD, STRATEGIC DEVELOPMENT AND PORTFOLIO MANAGEMENT

Dr. Suleman Aziz Lodhi



Dr. Suleman Aziz Lodhi brings with him a multi-organizational and cross-disciplinary research experience. Dr. Lodhi is Postdoctoral research fellowship in Management Sciences from University of Westminster London. He has working experience of more than 25 years in government, NGOs as well as private sector. Starting his career in Public Health Engineering with World-Bank projects on community development in 1995, he later joined secretariat of a premier trade association (APTMA) and headed its Economic Research Cell. In 2005 Dr. Lodhi moved on to academia and was appointed as Director Research in 2010. He has been part of senior academic leadership in a number of private sector universities since then and has successfully supervised numerous Ph.D. dissertations in Management Sciences. His present activities include international consultancy and applied research in the domains of Organizational Development, Business Digitalization, Knowledge Economy, Community Development and Social Network Analysis.

MEMBER OF ADVISORY COUNCIL

Dr. Mahmood Ahmed



Dr. Ahmad is internationally renowned expert on agriculture and water policy. He did his PhD from the University of Massachusetts in Resource Economics (1979). He carries an experience of around 40 years, including 24 years with the Food and Agriculture Organization of the United Nations, working in more than 15 countries. He led the formulation of FAO programmes on agriculture and water policy for the Near East countries; supported member countries in preparing agriculture strategies under water scarce conditions; spearheaded the World Bank assisted Regional Initiative on Water Scarcity of the FAO Regional Office in Cairo; and assisted in formulating the ECO national and regional food security policies and strategies. Apart from upstream work on agriculture and water, he has over the years developed expertise on agri-business value chain analysis and competitiveness. His recent work sponsored by ADB, JICA, USAID, FAO, Shore Bank and LUMS in analyzing and developing agriculture value chains in Pakistan needs special mention. He has also authored numerous technical and analytical papers on various facets of agriculture and sustainable development.

Mr. Asim Imdad Ali



Mr. Ali has a brilliant academic record with Masters in Public Administration (MPA) from Harvard University, USA as Edward S Mason Fellow, Masters of Law (Merit) from the King's College London UK and Bachelors of Law (Gold Medal) from the Punjab University. He is at present a partner in a law firm; Khan and Ali Associate Islamabad and is a practicing advocate in High Court. Earlier, he worked as a senior corporate executive with the Pakistan Tobacco Company Limited, part of the British American Tobacco Group. As Director, he was responsible for the legal and external affairs functions of the company in the South Asia region. Prior to joining the private corporate sector, Mr. Ali worked with the Government of Pakistan for 14 years in various capacities. He joined the Pakistan Administrative Service in 1992 and acquired wealth of experience both on the upstream policy, strategy and program formulation as well as on the down- stream execution and implementation of development projects and plans. He occupied pivotal positions in the Provincial and Federal Governments notably: Deputy Secretary to the Prime Minister of Pakistan; Deputy Secretary to the Chief Minister Punjab; and Joint Director, Civil Services Academy of Pakistan. He also served as Government's Chief Administrator and Principal Officer in the different districts including the tribal belt along northwestern border.

Dr. Dennis de Tray



Following a 12-year stint at the RAND Corporation in Santa Monica California, Dr. de Tray joined the World Bank's Research Department in 1983. He was appointed the Bank's Research Administrator in 1987 and moved to the Bank's Latin American operations complex in 1992. His last assignments at the Bank were as Country Director for Indonesia, 1994-1999, and then Central Asia, 2001-2006. For the past nine years, he has been Adviser to the President, and member of the Board of Trustees of Nazarbayev University, a new English language university in Astana, Kazakhstan. In Astana, he has spent the past 10 years building a world-class University from scratch. He is also a principal with the Results for Development Institute and a non-resident fellow at the Center for Strategic and International Studies (CSIS) both in Washington D.C. Since leaving the World Bank, his consulting work has included advising: the US military in Iraq and Afghanistan; the governments of Kazakhstan and East Timor; and the Aga Khan Development Network. Dr. de Tray and his wife Mary have lived in many parts of Asia: Pakistan (1977-1979), Indonesia (1994-1999), Vietnam (1990-2001), and Kazakhstan (2002-2017). He is also a member of the Board of Trustees of the D.C. Youth Orchestra Program, a Washington D.C. based NGO, and of the Buck Institute's, Advisory Council; The Buck is a California based Institute for the study of aging. He holds a Ph.D. in economics from the University of Chicago. Dr. de Tray grew up in Kenya, East Africa.

Mr. Asif Sharif



Mr. Asif Sharif is an agricultural innovator, production-system designer and the founder of PQNK (Paedar Qudratti Nizam Kashatqari), a natural ecosystem system of production agriculture. He began farming in 1973 on his family's land in Pakpattan, working the fields himself on a tractor for nearly a decade, and that hands-on experience remains the basis of his practical, field-tested approach. Over the following decades he introduced and adapted modern farm machinery, laser land levelling, precision planting, improved seeds, mechanized harvesting and grain storage in Pakistan, and helped establish leading international agricultural equipment companies in the country. He has served as President of the Pakistan Belgium Business Development Forum, Honorary Consul of the Republic of Poland, and a member of the Board of Directors of Zarai Taraqiati Bank Limited. Having seen the rising costs, soil degradation and water waste of input-dependent farming, he developed PQNK from 2009 onwards: permanent raised beds, no tillage, organic mulch, biodiversity and Soil Moisture Management, which together produce high-quality crops at very low cost while greatly reducing water use. Through Pedaver, a self-funded, non-commercial platform, he trains farmers free of charge and guides about 15,000 farmers through his WhatsApp networks. His publications on PKNQ and more than 200 knowledge papers are available at pedaver.com and also linked to BIPP's website sjbipp.org/books

Mr. Mujahid Sherdil



Mr. Mujahid Sherdil is a member of the Pakistan Administrative Service. He has to his credit a rich and versatile experience of 17 years in leadership and senior executive positions with government organizations at federal and provincial level. He enjoys an excellent reputation as an outstanding professional known for his administrative capability, financial management acumen, problem solving attitude, result-oriented approach, building and galvanizing team action and achieving the targets and organizational goals within the given time frame. During the span of his professional career, he has held all along very important assignments including the Founding Chief Executive of the Infrastructure Development Authority of the Punjab (IDAP); Deputy Commissioner Sialkot and Islamabad; Principal Staff Officer to the Prime Minister of Pakistan; and Director-General, Provincial Disaster Management Authority, Punjab. Mr. Sherdil holds a Bachelor of Arts from Grinnell College, Iowa, USA (1997), with a major in Art and concentrations in Mathematics and Pre-Architecture, and a Master's in Architecture from Washington University, St. Louis, USA (2000), with a concentration in Sustainable Architecture, Structures, and Urban Development. He completed his Higher Senior Cambridge at Aitchison College, Lahore, in 1992.

Dr. Athar Mansoor



Dr. Athar Mansoor is a researcher in innovation and technology policy, green finance, fintech, digital government and Belt and Road Initiative. He uses frameworks such as the Triple Helix, National Innovation System, Regional Innovation System and Sectoral Innovation System for understanding innovation systems of various developing and developed countries of the world. His current research is focused on describing the National Innovation System of Pakistan and policy response needed to set it on track for taking maximum advantage from the Special Economic Zones of the China Pakistan Economic Corridor. He has presented his research at various prestigious conferences across Asia, Australia, Europe and North America. His work has been published in top journals including Structural Change and Economic Dynamics and the British Medical Journal. Dr. Athar is also serving in the public sector of Pakistan at the federal and provincial levels since 1998. He holds PhD in Public Policy from the Hong Kong University of Science and Technology, MS in Strategy and Leadership from the Michigan State University, Master of Public Policy from the University of Sydney, Master in Public Administration from the National University of Singapore, and Master of Business Administration from the Lahore University of Management Sciences. He has also participated in various executive and professional programs at the Harvard Kennedy School, INSEAD Business School and RWTH Aachen University.

Ms. Farzana Shahid



Ms. Farzana Shahid is an accomplished professional, currently serving as the Registrar of Beaconhouse National University (BNU) and Secretary to both the Board of Directors (BoDs) and the Board of Governors (BoGs). Additionally, she holds the esteemed position of Advisor to the Chairperson of the Children Library Complex, Government of Punjab. With a wealth of experience, Mrs. Shahid previously held the position of Registrar at the University of Central Punjab and served as the Director of Academics at the Information Technology University. Her multifaceted career reflects her dedication to advancing education and administrative excellence.

MEMBERS OF MANAGEMENT & CORE TEAM

Dr. Ejaz Sandhu – Director General



Professor Dr. Ejaz Sandhu holds dual Ph.D. degrees i.e., in Business Management and Image Processing from Wesleyan International University, Texas, USA and Paul Sabatier University Toulouse, France respectively. Prior to that, he did master's in business administration from Almeda University and Master of Science in Aeronautical & Aerospace Engineering from ENSAE\SUP'AERO, Toulouse, France. He also obtained Post Graduate Certificate in Space Technology from ENSAE\SUP'AERO, Toulouse, France and from SUPARCO, Karachi, Pakistan. Dr. Sandhu has more than 30 years of experience at leadership positions in research and development (R&D) organizations and education sector which includes two decades of experience as a trainer. The diverse areas of his expertise are spread over the fields of Engineering, Information Technology (IT) and Management with focused specializations in artificial intelligence, image processing, video analytics, expert systems, knowledge base systems, GIS applications, satellite communications, international trade, enterprise resource planning etc. He has served at various posts as the Director Research, Director Training, Dean and Acting Vice-Chancellor at various public and private sector organizations and universities. Dr. Sandhu has the distinction of working on Pakistan's satellite and missile programs. Moreover, he introduced software analysis and video analytics to the Pakistan Cricket Board for performance analysis and enhancement of cricket players.

Mr. Firas Shams – Director Research & Think Tank Functions



Mr. Muhammad Firas Shams is currently working as Director Research and Think Tank Functions at Shahid Javed Burki Institute of Public Policy (BIPP). He was previously associated with the Islamabad Policy Research Institute (IPRI). He holds an MPhil degree in Public Policy from the Center of Public Policy and Governance (CPPG), FCCU and was awarded a gold medal as well as Summa Cum Laude. He also holds a BA (Hons) degree in Journalism from the Beaconhouse National University (BNU) and was awarded the highest honor of gold medal. His research interests include, Counter-extremism, Public Policy and Governance, Sustainable Development and Global Politics.

Ms. Atr un Nisa - Senior Research Officer



Ms. Atr un Nisa holds a M.phil degree in Business Economics from Beaconhouse National University. She has vast research experience in economics. She has done various research projects for international development agencies, provincial and federal government, and private sector and conducted the economic analyses, trend analyses. She has also been involved in developing surveys and conducting interviews for the various projects. Currently, she is working as a Senior Research Officer at BIPP and carrying out BIPP's research and consultancy functions.

Mr. Awais Khalid – General Manager Finance



Mr. Awais Khalid, General Manager Finance, having over 9 years of experience in managing financial reporting, consolidation and financial analysis process of firms, known for his commitment to achieving high level of accuracy using ethical work standards, as well as strong organizational, analytical and interpersonal skills. He holds the degree of MBA and MS Finance. His job role includes; funds management, financial planning & reporting, core budgeting, cost extension and budget revisions. He also coordinates with external auditors during annual audit and look after administrative and logistic tasks.

Ms. Tabinda Naz – IT & Digital Solutions Manager



Ms. Tabinda Naz currently holds the position of IT and Digital Solutions Manager. She is a graduate of Information Technology from Superior University Lahore. Prior to her current position, Ms. Naz served as a website developer, social media manager, and software developer for various companies remotely. Her areas of expertise encompass web application development, WordPress proficiency, social media management, and skilled graphics design. Ms. Tabinda Naz's diverse skill set and expertise make her a pivotal asset to the organization, ensuring a robust and visually appealing IT infrastructure.

Ms. Zahra Khan – Manager Finance & Accounts



Ms. Zahra Khan presently serves as the Manager of Finance and Accounts, educational foundation with a degree in Accounting and Finance (BSAF) from COMSATS. In her role, she plays a crucial part in maintaining the financial integrity of the organization. This involves overseeing various financial tasks, including ledger management, transaction handling, invoice processing, and the upkeep of records such as the cash book and bank reconciliation statement. Ms. Khan's meticulous attention to detail and financial acumen make her a valuable asset in ensuring the smooth financial operations of her organization.

BIPP RESERVOIR OF EXPERTISE

Dr. Farrukh Iqbal



Dr. Iqbal is a world renowned economist who has more than thirty years of Research and Management experience in the World Bank across a diverse range of countries and sectors. He has worked on Korea, Philippines, Indonesia, China, Iran, Egypt, and the Gulf Cooperation Council (GCC) involving various aspects of economic development including growth, poverty, small and medium enterprises, trade and foreign investment, health insurance, local government development, and political economy issues. He was the Executive Director of the Institute of Business Administration, Karachi from August 2016 to December 2019. He holds a Bachelor's degree from Harvard University and a PhD in Economics from Yale University, USA.

Dr. Syed Iftikhar Hussain Shah

Dr. Syed Iftikhar Hussain Shah holds degrees in Pharmacy and Medicinal Biochemistry. He has served in national and multinational pharmaceutical industries in Pakistan, Africa, and Saudi Arabia for nearly two decades and has been in the commercial side of filed for over a decade. In academia his research work has been published in renowned journals such as the Journal of Pure and Applied Sciences. Currently he serves as the SVP & CSO of AgriByt Pakistan. His special task at the firm is to modulate Pakistan's agricultural ecosystem for sustainable production of cash crops, with value addition practices, to ensure the food safety and security standards for boosting the economic gains. Dr. Shah is a member of the Federation of ASIAN Pharmacists Associations (FAPA) and Life Member of Pakistan Pharmacists Association. Additionally, he serves as an agro-pharma consultant at Zhongba Associates for exploring potential of medical crops from the perspective of China Pakistan Economic Corridor (CPEC).



Dr. Imtiaz Ahmed



Dr. Imtiaz Ahmad has vast teaching and research experience in international economics. He has done various research projects and consultancies for international development agencies, provincial and federal government, and private sector. He has also worked at various public and private sector research centers including Punjab Economic Research Institute, Special Monitoring Unit of CM Office (Punjab), and Tariff Policy Center (MoC). In the last few years, his work revolves around trade policies, export potential, policy uncertainties, tariff rationalization and its impact on Pakistan's economy. He has a Ph.D in Economics from National University of Sciences and Technology (NUST) with specialization in International Trade and currently working as assistant professor at department of economics at NUST.

Mr. Shahzad Shaukat



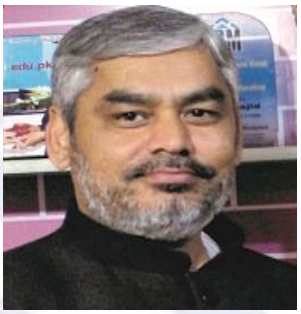
Mr. Shahzad Shaukat is a distinguished Financial Economist with over 30 years of experience in financial systems, accounting, auditing, and corporate resource utilization. He holds a Master's degree in Commerce from Hailey College, University of the Punjab, and is a Chartered Accountant from the Institute of Chartered Accountants of Pakistan. He has advised multilateral organizations, state-owned enterprises, and leading conglomerates across the GCC, Europe, and the USA, collaborating with professional teams that previously worked with the World Bank and Chinese state-owned enterprises on policy development initiatives. His expertise spans international trade, transportation, aviation, special economic zones, infrastructure projects, reforms, Halal Banking, and non-banking financial services. He is currently the CEO of SEZ and Gulf Asia Management Limited, a special purpose vehicle established to design and implement policy frameworks aimed at achieving the Sustainable Development Goals (SDGs), while also advising Chinese state-owned enterprises on business and economic development. Mr. Shaukat has also made notable scholarly contributions to financial economics and Islamic finance. His submissions to the Federal Sharia Court include pioneering work on Real Business Valuation (challenging the MM Theory), the True Islamic Economic System, and Financial Economics and Value Mismatch - an emerging field in the Muslim world. He has presented at the 7th and 8th International Assam Islamic Union Model Congresses in Turkey on themes including justice systems in the Islamic Union and economic security through a common currency

Mr. Ahsan Sarwar Khan



Mr. Ahsan Sarwar completed his master's degree in Marketing & Finance from Newport Institute of Commerce and Economics, with over a decade of experience in sectors of marketing and business development in Karachi. From 2006, onwards he has focused on the areas of agriculture, dairy and horticulture business in the region of Sahiwal through is company AgriByt focused on agriculture related R&D and business development. Mr. Sarwar has served as the Chairperson of the Central & Punjab Standing Committee FPPCI on Agriculture Livestock Dairy Horticulture and Dairy Product, Standing Committee at Sahiwal Chamber on R&D, SME, Agriculture, Dairy, Livestock, Academia Linkage and Climate Change, Standing Committee, Agriculture and Livestock, SME, water Resources & Climate Change, Sarwar Institute of Agriculture and Farm Sciences, and All Pakistan Fresh Produce Producers and Processors Association. His philanthropic activities are associated with the Rotary & Lions Club Sahiwal where his work has focused on women development, child healthcare and education. In addition, he has raised funds for the schools and clinics in low-income areas of the district.

Mr. Sajjad Haider



Prof. Sajjad Haider is the Executive Director of Indus Foundation for Human Development (IFHD) with over 27 years of experience in project consulting, capacity building, and project management. He has worked with leading national and international organizations, including UNICEF, USAID, GIZ, the World Bank, ADB, HEC, SMEDA, and BIPP. He has trained more than 68,000 individuals, supervised assessments of over 2.5 million candidates, and conducted more than 50 research and field assignments.

Mr. Faisal Haroon



Mr. Muhammad Faisal Haroon has a successful career in the Punjab Forest, Wildlife, and Fisheries Department, where he worked in senior management roles. He has hands-on experience in managing social and agro-forestry projects, forest parks, national parks, and biosphere reserves. His work also includes environmental protection, soil conservation, and afforestation in deserts, mountains, and other challenging areas. He played a key role in setting up Punjab's first-ever Forest Extension Wing and worked closely with the Ministry of Defense on strategic forestry projects. With an M.Phil. in Environmental Sciences from Forman Christian College, Lahore, and a strong background in forestry, Mr. Haroon has made significant contributions to forest management, biodiversity conservation, and environmental sustainability in Pakistan.

Community Development Foundation



CDF was established in 2009 under the Societies Act, 1860, with a focus on building productive, educated communities through sustainable livelihoods. The organization empowers youth, women, and girls via technology-driven enterprise and business development programs at the grassroots level. Its mission is to transform underprivileged segments of society into skilled, innovative contributors through relevant education and training. To achieve this, CDF works to raise awareness of business innovations that empower youth and women, create decent employment and income opportunities, and address the financing

AKIDA Management Consultants



AKIDA has extensive experience managing socio-economic and technical projects across the public and private sectors, specializing in research, capacity building, quality management systems (ISO 9000), and MIS development. The organization has worked with leading international agencies, including USAID, the World Bank, DFID, ILO, UNICEF, and UNOPS. Its founder, Mr. Zaidi, has also served in senior financial management roles in the UAE and is a recognized trainer, guest speaker, and internationally trained Process Consultant.

BIPP also benefits from the techno-professional expertise of the following highly accomplished consultants and specialists:

- Dr. Noor Muhammad - Public Finance Expert
- Dr. Arifa Tahir - Climate Change Expert
- Dr. Naveed Ahmed - Legal Expert
- Dr. Javed Iqbal - Environmental Engineering Expert
- Dr. Robina Farooq - Environmental Expert
- Dr. Syed Mahmood Nasir - Climate Change & Forestry Expert
- Mr. Tajammul Haider - Intellectual Property Rights Expert

ABOUT NETSOL

NetSol Technologies, Inc. (NASDAQ: NTWK) started its journey as a US based provider with a vision to create superior technology solutions. Relentlessly following its vision, it now stands as one of the global leaders in IT Services and Enterprise Solutions. Delivering quality and customization for over a period of four decades, it offers superior IT solutions that help streamline the operational needs of your business. With more than 150 satisfied clients in over 30 countries and 250 implementations globally, it understands the value of customizability and strive to continually deliver unprecedented solutions which cater directly to the business needs. At NetSol, innovation has always been a primary focus along with adherence to the highest quality assurance and control standards in software development. Driven by innovation, it turns ideas into great executions which are suited to the operational needs of the businesses.

With more than 1500 skilled experts strategically located in 8 service-and- delivery- centers worldwide, It has built a team of highly qualified experts what it takes pride in. It drives success by providing the right solution to the business problems in the most efficient of ways. A rigorous adherence to its standards, rules and processes has earned NetSol immense respect amongst the clients in major Dow Jones 30 Industrials and Fortune 500 manufacturers

OUR PUBLICATIONS

One of the major areas of strategic focus of the Institute is to generate, share and disseminate knowledge on public policy and best practices. BIPP produces a range of publications including Annual Report on the State of the Economy, which provides an independent and objective analysis of the economy and its major problems; and numerous policy papers that highlight the key issues facing Pakistan with specific recommendations, ideas, and policy choices. BIPP has also been involved in a number of research projects for renowned international development organizations, producing reports on a wide range of topics, such as governance, public finance, macroeconomic policy, international trade and socioeconomic policy.

Salient Publications include annual reports, research reports, research papers, working papers, policy briefs and policy notes.

RECENT PUBLICATIONS

- 18th Annual Report 2025

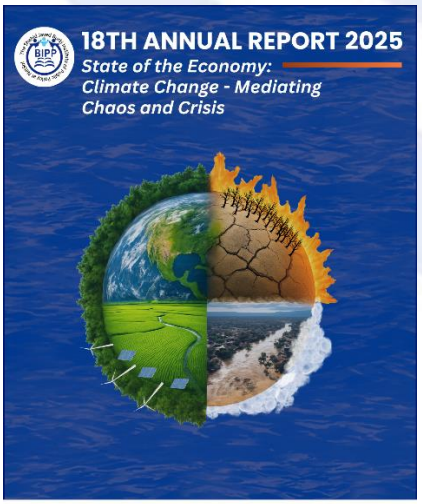
"The State of the Economy: Climate Change – Mediating Chaos and Crisis"

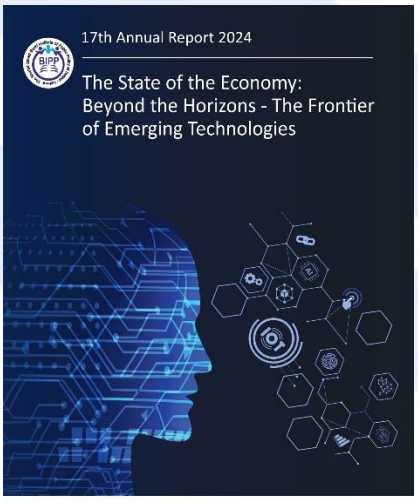
- 17th Annual Report 2024

"The State of the Economy: Beyond the Horizons: The Frontier of Emerging Technologies"

- 16th Annual Report 2023

"The State of the Economy: Threads of Governance – Weaving the Past, Present and Future in Pakistan"





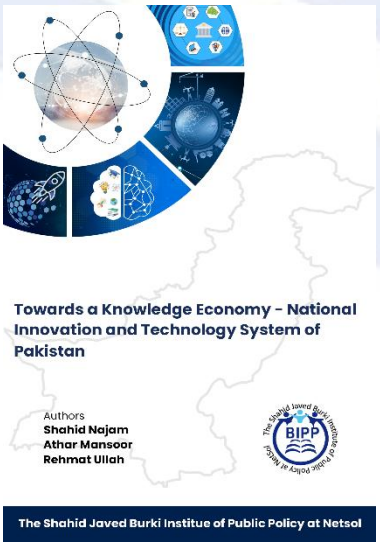


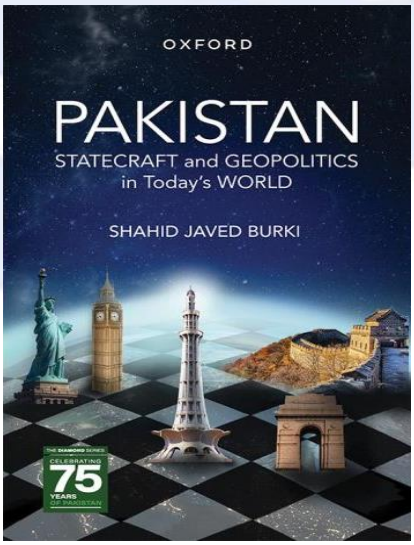
RESEARCH REPORTS

- Drafting of the Punjab Climate Change Act 2026 (ongoing)
- The Provision of Agricultural Policy Analysis to Support Climate-Resilient Policy Action
  - Framework for Climate Smart Agriculture
  - Climate Smart Green Plan for Punjab
  - National Climate Smart Wheat Policy
  - National Climate Smart Cotton Policy
- Provincial Agriculture Sector Policy Gilgit-Baltistan
- White Paper on Performance Appraisal of the Punjab Agriculture Department
- SMART Procurement, Supply Chain and Distribution of Medicines at Government Health Facilities
- Strategy to Combat Terrorism Including Effective Implementation of National Action Plan
- Calibrating Tax Policy to Create Level Playing Field: Case of Tobacco
- Gender Disparity in Education Attainment: Analysis at the Districts/Towns Level of the Punjab
- Study on the economic cost of power load shedding to Pakistan

BOOKS

- My Work on China by Shahid Javed Burki
- The AI Frontiers of Pakistan by Rehmat Ullah
- Towards a Knowledge Economy: National Innovation and Technology System for Pakistan by Shahid Najam, Athar Mansoor and Rehmat Ullah
- Pakistan: Statecraft and Geopolitics in Today's World by Shahid Javed Burki
- Pakistan at Seventy: A handbook on Development in Economics, Politics and Society by Routledge UK (coordinated)
- Building Nations with Non-Nationals by Dr. Riaz Ahmad and Vladislav Maksimov





RECENT PROJECTS

- Drafting of the Punjab Climate Change Act 2026 (ongoing)
- BIPP Scholarship Program
- The Provision of Agricultural Policy Analysis to Support Climate-Resilient Policy Action
- Feasibility Study for the Social Health Protection Initiative, Phase III Khyber Pakhtunkhwa & Gilgit Baltista
- Industrial Corridor Development Plan- Sialkot, Daska, Sambrial
- White Paper on Performance Appraisal of The Agriculture Department
- TEEMARDAR-Smart Procurement and Supply Chain Management at Government Health Facilities, DFID (2016 - 2017)
- The Economic Cost of Power Load shedding to Pakistan for World Bank (2012-2013)
- Public Awareness Initiative to Support Pakistan-India Trade, USAID (2012-2013)

OUR PARTNERS

